Goal Category	Facilities, Operations, Health and Safety
Aspirational Goal	The district strives to provide students with programs, resources, and facilities that support and enhance high-quality public education programs.
Operational Goal	The district will maintain clean, accessible and safe facilities, plan appropriately for future building needs, complete operational audits, implement recommendations for improvement of "operational systems" which support teaching and learning and prepare proposals for necessary funding.

## **Facilities**

Goals	Benchmark Events	Timeline	Resources and Key Personnel
Develop response to the Massachusetts School Building Authority's	Assess results of actions taken by MSBA on FY09 SOI submittals statewide completed and on-going	September, 2009	M. Brandmeyer, B. Creel
(MSBA) determination on the Lincoln School's Statement of Interest (SOI)	Recommend course of action for SC vote completed	October, 2009	M. Brandmeyer, B. Creel
Continue efforts to work with the DOD/DDESS to improve Hanscom school	Consult with DDESS Facilities to determine next steps for facilities improvement projects and assess probabilities underway and on-going	November, 2009	M. Brandmeyer, B. Creel
facilities.	<ul> <li>Prepare alternative approaches and strategies for improving facilities <i>on-going</i></li> <li>Status report on plan/progress</li> </ul>	December, 2009 – January 2010 February, 2010	M. Brandmeyer, B. Creel, R. Davis, E. Ledebuhr M. Brandmeyer, B. Creel
Develop capital project proposal for consideration	Recommend capital projects for SC review completed	September, 2009	B. Creel, M. Haines
by School Committee and Capital Planning Committee (CPC) for FY11	<ul> <li>Present CPC proposal for SC vote completed</li> <li>Respond to CPC determination by preparing plans for execution</li> </ul>	October, 2009 March, 2010	M. Brandmeyer, B. Creel B. Creel, M. Haines
and beyond	Recommend Hanscom capital projects for SC review and approval <i>underway</i>	January, 2010	B. Creel
Manage facilities assets in accordance with School	Negotiate one-year extension to Hartwell lease completed	September, 2009	R. Orgel, B. Creel

Committee guidance	Participate in the Hartwell Space Working	October-	J. Glass, B. Creel
	Group completed	November, 2009	
	Manage process for continued lease or RFP to	January-March,	B. Creel
	re-compete lease of Hartwell space underway	2010	
Budget and Operations			

## **Budget and Operations**

Goals	Benchmark Events	Timeline	Resources and Key Personnel
Develop FY11 Budget that	Prepare Preliminary Budget for School	October, 2009	Administrative Council
aligns with and supports	Committee review completed		
district priorities	Present Base Budget for School Committee vote <i>completed</i>	December, 2009	M. Brandmeyer, B. Creel
	Present Preferred Budget for School     Committee vote – pending Finance Committee     Guidelines completed	January, 2010	M. Brandmeyer, B. Creel
Implement Action Plan for Food Service Program	Implement Nutrakids Point of Sale system completed	September – October, 2009	B. Creel, C. Higgins, Cafeteria staff
	Implement Food Service Review	September - May,	B. Creel, C. Higgins, Principals,
	recommendations underway and on-going	2010	Cafeteria staff
	Report on Food Service program changes	March, 2010	B. Creel, C. Higgins
Negotiate successor agreements with	Negotiate agreement with union leadership completed	July-October, 2009	T. Sanders, B. Creel
Custodian's union	Present agreement for ratification by School Committee <i>completed</i>	October, 2009	T. Sanders, B. Creel
Monitor ARRA, stimulus	Develop strategy to use ARRA stimulus money	October-	M. Brandmeyer, M. Sterling, B. Creel,
and competitive grants for	allocated by DESE completed	November, 2009	S. Powers
opportunities to enhance	Explore opportunities for additional funding	October, 2009 –	M. Brandmeyer, M. Sterling, B. Creel,
district programs.	through competitive grants no new opportunities	May 2010	S. Powers
Conduct bid process to select Hanscom snow	Prepare documents and solicit bids <i>completed</i>	August – September, 2009	B. Creel
removal contractor	Request School Committee approval to award contract <i>completed</i>	October, 2009	B. Creel

		Health and Safety		
Goals		Benchmark Events	Timeline	Resources and Key Personnel
The district's Heal Advisory Council provide direction a recommendations regarding implement of the Wellness Po	will and entation	Report on the implementation of the Wellness Policy	November, 2009	S. Powers, Health Advisory Committee
Respond to the requirement of the Department of Public Health for Pandemic Flu Planning		<ul> <li>Plan for flu outbreaks through a District task force <i>completed</i></li> <li>Provide periodic updates to School Committee <i>not necessary</i></li> </ul>	July, 2009 – May, 2010 September, 2009 – May, 2010	M. Brandmeyer, B. Creel, M. Richichi, E. Dirrane M. Brandmeyer
Mid-year Status Report	budget de action. 98 addressed Two even clinics we originally federal sti Massachu	not necessary  May, 2010  This workplan was front-loaded with operational activities and benchmarks that required attention during the first half of the school year, budget development, contract negotiations and facilities planning. In total there were 27 benchmark events, with 21 requiring early action. 95% of the scheduled activities are either completed or significantly underway and continuing. Several remain and will be addressed during the second semester.  Two events were anticipated but did not require the effort anticipated. Preparations for pandemic flu were completed this fall, vaccination clinics were scheduled and used and communications were frequent early in the fall. Since the flu did not reach the level of severity originally anticipated, no further action was necessary. The district had hoped that grant opportunities might be available as a result of federal stimulus funds. These did not materialize, however the district is poised to participate in the federal Race to the Top grant, should Massachusetts win an award and the program continues to align with district initiatives.  School facility issues with MSBA and the DoD/DODEA will require on-going attention.		
End of year Status Report				