Strategic Priority Map for 2015-16

Lincoln Public Schools

A1: Develop expertise in team based collaborative practices

Vision: Beliefs and Assumptions; Incentives	Activities	Skills that Need to be Developed	Outputs and Measures (Outcomes)	Resources	Who is Responsible	Timeframe
When educators effectively collaborate with a focus on improving student learning and instruction, student learning improves.	PD Module - Collaborative Practices Faculty participation in team-directed collaborative learning projects (HPS) Principal participation in "Teachers as Transformational Leaders" - Teachers 21	Developing a high functioning team - Creating Norms - Purpose - Process Protocols for looking at student work Protocols for analyzing data Models of differentiating instruction and providing intervention	Introduction to PLCs, Admin, Retreat 2015 Collaborative Practices PD module is developed for each grade span All faculty will participate in three Collaborative Practices sessions Summary report of feedback received from faculty and administrators about their experience and learning as a result of the collaborative practices sessions will be created. Observation of faculty teams carrying out collaborative practices will be documented by principals i.e. agendas and minutes from Team meetings and Common Planning Time Faculty will share the outcomes (results) of their collaborative work with their principals.	Dufour Training DVDs Facilitative Leadership training Research for Better Teaching - Skillful Leader texts Common Planning Time Faculty Meeting and Team Meeting time Revised Hanscom IST process (Pilot)	Priority Leader: Superintendent Priority Implementers: All faculty, School Based Administrators and curriculum leaders	Administrative Retreat August 12, 2015 Module Sessions: 9/30, 10/21, 11/18, 1/6, 1/20, 2/3, 4/6, 4/27, 5/11 Summary of faculty feedback following each module will be reported at the May 26 School Committee meeting Documented outcomes based upon observation of team meetings and faculty reporting of student results will be reported at the May 26 School Committee meeting

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When educators	Peer Observation	Identify a focus for	Positive program outcomes		Template for program PD	Priority Leaders:	September - publicize and
effectively collaborate with a	program	educator research	from 2014-15, along with multiple points of entry to		from 14-15	Assistant Superintendent	recruit for program
focus on improving student learning and instruction, student learning improves.	Participants will develop methods and/or processes for measuring the effectiveness of the program on their practice and student learning.	Gather data in classroom observations Give and receive feedback with colleagues Take what is learned from peer observations and put it into practice in one's own classroom Analyze evaluative data to determine impact	the program, will result in a doubling in size of the program. Participants will report improved professional practice and deepened communication with colleagues as a result of participation in the program. Participants will report on the impact of the PO program on their professional practice and/or their students' learning.	* 1	Multi-year goals from 14-15 Goodwill and positive feedback from last year Concurrent PD: Collaborative Practices Sm. group reading Tech Differentiation and Inst Strategies Substitute coverage Meeting and PD time after school	Priority Implementers: Faculty participants in PO program	Three, two-month cycles, beginning on Oct. 6, Jan. 5, and April 7 Three afterschool sessions per cycle Initial report to School Committee at 12/17 meeting End-of-year report to School Committee at 5/26 meeting
When educators effectively collaborate with a focus on improving student learning and instruction, student learning improves.	Facilitative Leadership Training for Faculty Leaders and Administrators	Develop norms with a group; know how to use norms to help the group focus on its work and learning Design meeting agendas that take into consideration the what, the how, and the when of the meeting Lead collaborative team and department meetings that emphasize student and professional learning Develop powerful, probing questions and use them effectively when giving feedback	All members of the follow teams will have participated in Facilitative Leadership training (39 faculty and 13 administrators total): Team Leaders CLT Math Specialists Literacy Specialists IT Specialists Admin Council Participants will report an increase in facilitative leadership skills Department, team, and faculty meeting agendas, when compared with those from last year, will reflect an increased focus on student and professional learning		Funding from LPS Faculty leaders as peer cohort Facilitation from Gene Thompson Grove Professional texts (two per participant) from School Reform Initiatives Substitute coverage Admin council for follow up support	Priority Leaders: Assistant Superintendent with Admin Council Priority Implementers: Consultant Gene Thompson Grove Faculty Leaders	Fall, 2015 - training: 2 full days per faculty group; 3 full days for Admin Council Fall, 2015 - data gathered about PP plans for use of new learning Fall - spring: follow-up support and observational data gathered by Admin Council; additional training provided to faculty leaders if needed Winter-spring: Comparison of meeting agendas and notes from 2014-15 with those from 2015-16 to determine

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	Learn to use protocols for giving and receiving feedback on educator issues and dilemmas, analyzing data, learning from student work and assessments, reflecting on practice, and reading texts; develop an understanding of the kind of feedback each elicits Debrief the facilitation of examining student/educator work sessions, identifying the challenges the facilitator faces and assessing the moves the facilitator makes	Administrator observations of participant leadership during department and team meetings will reflect an increased focus on learning Administrator debriefing with participants after they have led meetings will reflect self-awareness of choices made in facilitator moves and use of protocols Participants will use protocols, with evidence that the protocols, with evidence that the protocols selected match the needs and skills of the group at that moment				degree of change in participant practice
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